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Market Shaping: Purpose and Impact

The Challenge: Access to Health Innovation for All

Millions of people, especially in low- and middle-income countries, still **lack access to essential health products.**

High costs, fragmented markets, and inefficient supply chains create barriers to health innovation.

In a time of constrained health funding, it is vital to find ways to **make every dollar go further**.



Meeting the Challenge: Market Shaping

Market shaping is a set of interventions the Global Fund partnership uses to make health products more affordable, accessible and reliable in low- and middle-income countries.

AFFORDABILITY

- Orives sustainable pricing and availability for new and essential health products
- Offers a cost-effective investment during resource-constrained periods
- Reflects country realities for future incorporation into national programs

ACCESSIBILITY

- Increases access to new and essential health products
- Stabilizes and supports supply chains for consistent, timely, and safe delivery
- Facilitates accelerated and sustainable market entry

RELIABILITY

- Assures product quality
- Strengthens health systems
- Incentivizes innovation for neglected diseases



How Market Shaping Works

Market shaping overcomes systemic market inefficiencies that drive up prices and limit access to critical health products.

Global Health Ecosystem

Competition for global health dollars forces governments, donors, and companies to make tough decisions about investing in health products.

Market Forces

As a result, free markets often fail, take too long, or need to be built to deliver essential health products where they're needed most.

Human Impact

This prohibits too many people from accessing affordable, high-quality medicines, diagnostics and prevention tools—contributing to lost lives and livelihoods.



Global Fund's Market Shaping Approach and Case Studies

The Global Fund's Unique Role in Market Shaping

As the largest financier of HIV, TB and malaria programs in low- and middle-income countries, the Global Fund leverages its scale to secure improved supply terms, ensure supply reliability, and foster innovations that are accessible to all.



How the Global Fund Drives Impact



A country-first approach that reflects national contexts and prioritizes integration



A partnership model that ensures close collaboration across a range of partners



An unmatched ability to scale innovations rapidly and drive sustainable solutions

Improving Access Through the Global Fund Partnership

Collaboration with countries, funders, and product developers lowers prices, drives demand, and increases access.



The Global Fund's pooled procurement platform supported procurement for 81 countries with a total value of \$1.34 bn in 2023.



The Global Fund's Revolving Facility helped **enable scaled introduction of new, more effective health products**, including dual active ingredient insecticide-treated bed nets, which help protect children and communities from malaria.



The Global Fund's Access Fund will provide **co-payments to countries to accelerate the introduction of quality-assured products**. It will first be used to support the diversification of malaria treatments, which is critical to delay the spread of drug resistance.

Making the Most of Every Dollar to Save Lives

The Global Fund is focused on shaping and maintaining healthy product markets through its work on end-to-end supply chains. With the express purpose of developing sustainable markets, the Global Fund and partners achieved affordable prices for HIV, TB and malaria products, enabling countries to expand coverage and invest resources into other health priorities.

Market shaping has contributed to the 65 million lives saved by the Global Fund partnership.



HIV

99% price reduction of antiretroviral medicine over the past 20 years

25% price reduction of the preferred first-line treatment in 2023



Malaria

Secured **new bed nets** (dual active ingredient insecticide-treated) at **comparable price** to conventional nets

Achieved 80% reduction in timeline from quality assurance to scaled use



TB

55% price reduction of the main treatment for drug-resistant TB in 2023

30% price reduction of short course preventative treatment

20% price reduction of diagnostic test cartridges

CASE STUDY 1 🕌

Expanding Access to Better Bed Nets

Although insecticide-treated bed nets have been a cornerstone of malaria prevention, the emergence of pyrethroid resistance threatens their effectiveness and endangers the lives of young children across sub-Saharan Africa.

Dual active ingredient insecticide-treated nets, incorporating two different insecticides, offer an effective solution to combat resistance and protect people from this devastating disease.

However, intervention through the New Nets Project was critical to accelerate availability and secure affordability of these nets.



CASE STUDY 1

Expanding Access to Better Bed Nets

Market shaping accelerated the development and introduction of dual active ingredient nets. The unmatched scale of the Global Fund partnership ensured they reached people in need.





Partner-centered model

2018

Unitaid and the Global Fund established the \$66M New Nets Project, led by the Innovative Vector Control Consortium, to address critical barriers to market entry

2019

The Gates Foundation and MedAccess executed a **volume guarantee** for secondgeneration long-lasting nets

2021

Continuing catalytic support beyond the New Nets Project, the Global Fund supported early access to these nets using a **copayment mechanism** in advance of WHO recommendation



Country priority focus 2022

Final trial completed in insecticide-resistant areas in Tanzania and Benin, showing ~44% reduction in malaria incidence compared to standard (single active ingredient) nets



Scale innovations rapidly

2023

WHO recommended scale-up of dual insecticide-treated bed nets

The Global Fund accelerated availability through the Revolving Facility, using volume guarantees to rapidly scale net use in-country

IMPACT **2019-2022**

13M malaria cases averted

24K+ lives saved \$28.9M

in financial savings to health systems

2x

the speed of country rollout compared to standard nets

56

56 million +

dual active ingredient nets distributed across 17 countries through 2023



2018

2022 2023

CASE STUDY 2

Accelerated Transition to a New First-line Treatment for HIV

WHO's recommendation of dolutegravir-based regimens marked a major advancement in HIV treatment. The combination pill for adults, TLD, rapidly suppresses the virus, has fewer side effects, and a high barrier to resistance.

Market shaping by partners across the global health ecosystem secured an affordable price for quality-assured TLD and sufficient, secure supply at market entry.

This accelerated access for millions of people to a better first-line treatment.



CASE STUDY 2



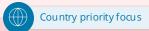
Accelerated Transition to a New First-line Treatment for HIV through Global Fund and its partners



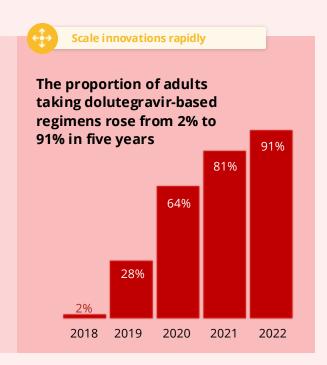
Partner-centered model

The Global Fund and its partnersincluding Unitaid, CHAI, WHO, and PEPFAR-radically reshaped the market for TLD by:

- Pooling orders across countries to lower prices through higher purchase volumes
- Negotiating a 'ceiling price' or maximum price suppliers could charge
- **Enabling generic** manufacturers to join the market through licensing agreements



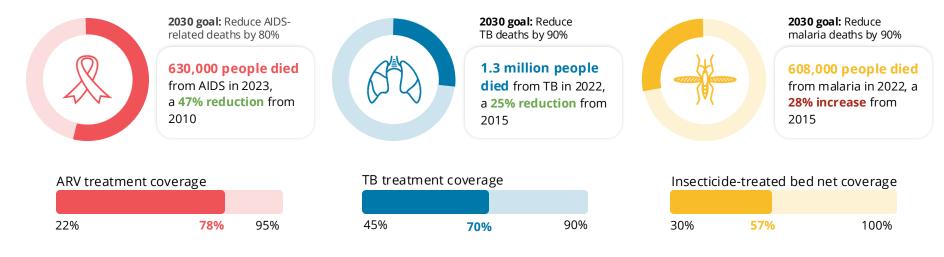
- Accelerated **introduction** of a new regimen at unprecedented scale
- Achieved price reductions to ≤\$40 per person per year, a reduction from the 2017 ceiling price of \$75
- Tripled the number of suppliers for first-line HIV treatments to increase supply security and price competition



Future-Proofing Health

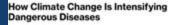
Ending AIDS, TB and Malaria Has Never Been More Urgent

The world is off track to end AIDS, TB and malaria by 2030. Far too many people die from these diseases because they lack access to health products that could save their lives.



That millions remain at risk is a failure of equity. Tools exist to prevent, diagnose and treat these diseases, but more must be done to ensure they are accessible to people in need.

We Must Act Quickly Before the Challenge Becomes More Complex and Costly





How We Can Move Away From the Climate Brink



Scientists warn of a new invasive mosquito species in Africa

40 million deaths by 2050: toll of drug-resistant infections to rise by 70%

By 2050, around 2 million people – the majority aged over 70 – could die from drugresistant infections each year.

By Minorn hieddal

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World falling behind on environment, health and hunger goals, UN report says



UNAIDS: Rising debt in sub-Saharan Africa costing lives



On the Frontline of Climate Crisis, Worlds Most Vulnerable Nations Suffer Disproportionately

Antibiotic resistance could cause over 39 million deaths by 2050, study says

Researchers have long flagged antimicrobial resistance as a public health concern, but this study is the first to analyze such trends around the world and over time.

2 to 0

Urgent action needed as malaria resists key drug

New Innovations Can Transform Health – If They're Affordable and Accessible

Global goals for 2030

Pipeline of innovations that can be made more affordable, accessible and reliable through market shaping

Potential health impact

Reduce AIDSrelated deaths by 80%

Long-acting prevention tools

Long-acting treatment

Platform-based diagnostics

Gene therapy

Drive down new HIV infections and AIDS deaths by introducing new longlasting prevention and treatment options that don't require a daily pill.

Reduce **TB** deaths by 90%

Al-enabled chest X-Rays

Point-of-care molecular diagnostics

Pan-TB treatment regimen

TB vaccine for adults

Close the gap of millions of people who don't know their TB status and don't receive care through simplified diagnostics and treatments.

Reduce malaria deaths by 90%

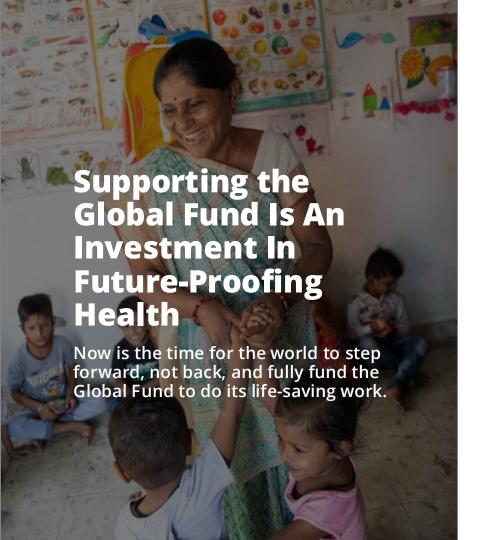
Monoclonal antibodies

Singleencounter radical cure

Durable, allages vaccine

Gene drive mosquitoes

Help countries accelerate progress toward malaria eradication through new tools that stay ahead of the parasite's ability to develop resistance.



An investment in the Global Fund is an investment in making good health **more affordable**, **easier to attain**, **and more equitable** for people everywhere.

Ending the HIV, TB and malaria epidemics is within reach, if we improve access to the health tools of today and rapidly scale the innovations of tomorrow.

The Global Fund and its partners are best positioned to meet this moment – to **save** millions of lives and build a healthier future.

